

## MEMORANDUM

**TO:** CITY COUNCIL  
**FROM:** CITY CONTROLLER  
**SUBJECT:** FIVE YEAR FORECAST

REVISED THROUGH OCTOBER 2018

**DATE:** NOVEMBER 26, 2018

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I have revised the Five Year Forecast through Fiscal Year 2024. The purpose of the forecast is to use trend analysis of past and current financial information with assumptions of the local economy, wages, cost of living, debt schedules, etcetera to project what financial direction the city will be heading over the next five years. Overall revenues are projected to continue to decrease based on increased property tax delinquencies, demolitions, loss of LCSA revenues, and reduced population. Overall expenditures are projected to continue to increase based on union contracts, pension obligations, retiree health care obligations, debt emergency loan obligations will start to be repaid, cost of living and rising interest rates.

Currently \$3.5 million dollars is paid for pensions and retiree healthcare comprising 32% of the 11 million dollar revenues. By Fiscal Year 2024 retirees and debt will total \$4.6 million dollars comprising 46% of the \$9.9 million dollar revenues. A restructuring of the city wide services needs to be implemented over the next 24-36 months or the “ongoing concern” in the last two audits will be a reality.

CITY OF ECORSE, WAYNE COUNTY, MI (MUNICODE: 822060)  
 FIVE YEAR FORECAST - OCTOBER 2018

GL NUMBER	DESCRIPTION	2018-19 AMENDED BUDGET	2019-20 FORECAST BUDGET	2020-21 FORECAST BUDGET	2021-22 FORECAST BUDGET	2022-23 FORECAST BUDGET	2023-24 FORECAST BUDGET
Fund 101 - GENERAL FUND							
ESTIMATED REVENUES							
Dept 000							
101-000-402.000	PROPERTY TAXES - OPERATING	1,960,019	1,960,019	1,960,019	1,960,019	1,960,019	1,960,019
101-000-402.001	PROPERTY TAXES - PF JUDGEMENT	1,080,000	1,080,000	1,080,000	1,080,000	1,080,000	1,080,000
101-000-402.003	PROPERTY TAXES - PENSION	26,232	25,000	24,000	23,000	23,000	22,000
101-000-402.004	PROPERTY TAXES- LONGEVITY	51,553	10,000	10,000	10,000	10,000	10,000
101-000-402.006	PROPERTY TAXES - P&F SAD	2,230,000	2,163,000	2,098,000	2,035,000	1,974,000	1,914,000
101-000-402.011	PROPERTY TAXES - LIGHTS SAD	266,226	258,000	250,000	242,000	235,000	228,000
101-000-402.500	PAYMENT IN LIEU OF TAXES	5,000	5,000	5,000	5,000	5,000	5,000
101-000-412.000	PROPERTY TAXES - CHARGEBACK	(250,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)
101-000-445.000	PROPERTY TAXES - PEN/INT	59,544	43,000	42,000	41,000	39,000	38,000
101-000-447.000	PROPERTY TAXES - ADMIN	112,032	108,000	105,000	102,000	99,000	96,000
101-000-451.000	CABLE TV FEE	85,600	86,000	86,000	86,000	86,000	86,000
101-000-454.000	TRAILER LICENSE	534	500	500	500	500	500
101-000-460.000	PLUMBER LICENSE & PERMITS	39,183	10,000	10,000	10,000	10,000	10,000
101-000-462.000	ELECTRICAL LICENSE & PERM	30,845	10,000	10,000	10,000	10,000	10,000
101-000-470.000	CERTIFICATE RENTAL	50,000	35,000	35,000	35,000	35,000	35,000
101-000-475.000	MISC BUS LICENSE & PERMIT	5,000	5,000	5,000	5,000	5,000	5,000
101-000-478.000	PERMITS - US STEEL	36,000	37,500	39,000	40,500	42,000	43,500
101-000-479.000	BUILDING PERMITS	25,000	20,000	20,000	20,000	20,000	20,000
101-000-479.100	MECHANICAL LICENSE & PERMITS	27,940	10,000	10,000	10,000	10,000	10,000
101-000-480.000	BUILDING INSPECTIONS	585	10,000	10,000	10,000	10,000	10,000
101-000-480.500	SALVAGE INSPECTIONS REVENUE	20,000	20,000	20,000	20,000	20,000	20,000
101-000-481.000	DOG LICENSES	300	300	300	300	300	300
101-000-500.000	MISC NON-BUSINESS LICENSE	200					
101-000-501.002	SAFTER GRANTS - FEDERAL	200,000	100,000	50,000			
101-000-539.000	STATE GRANTS	5,000					
101-000-539.003	SMART GRANT	24,572	24,572	24,572	24,572	24,572	24,572
101-000-573.000	LOCAL COMMUNITY STABILIZATION SHARE APPR	2,372,538	2,301,361	2,232,321	2,615,351	2,100,390	2,037,378
101-000-574.000	REVENUE SHARING - SALES T	1,409,000	1,475,000	1,475,000	1,475,000	1,475,000	1,475,000

GL NUMBER	DESCRIPTION	2018-19		2019-20		2020-21		2021-22		2022-23		2023-24	
		AMENDED BUDGET	FORECAST BUDGET	FORECAST BUDGET	FORECAST BUDGET	FORECAST BUDGET	FORECAST BUDGET	FORECAST BUDGET	FORECAST BUDGET	FORECAST BUDGET	FORECAST BUDGET	FORECAST BUDGET	
101-000-607.202	ADMIN FEE - MAJOR STREETS	38,000	38,000	38,000	38,000	38,000	38,000	38,000	38,000	38,000	38,000	38,000	38,000
101-000-607.203	ADMIN FEE - LOCAL STREETS	14,500	14,500	14,500	14,500	14,500	14,500	14,500	14,500	14,500	14,500	14,500	14,500
101-000-607.592	ADMIN FEE - WATER FUND	355,000	355,000	355,000	355,000	355,000	355,000	355,000	355,000	355,000	355,000	355,000	355,000
101-000-608.000	BOARD UP FEES	18,600											
101-000-610.000	PLAN REVIEW FEES	500	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
101-000-612.000	ELECTION FEE	50											
101-000-625.000	MISC CHARGES	50											
101-000-626.000	DUPLICATING FEES	500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
101-000-628.000	FIRE RUNS	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
101-000-629.000	SERVICES RENDERED	185											
101-000-638.000	AMBULANCE TRANSPORT FEES	83,704											
101-000-642.000	RESALE OF CITY PROPERTY	47,870											
101-000-651.000	BOAT RAMP FEES	15,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	20,000
101-000-652.000	TOWING REVENUE	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
101-000-660.000	DISTRICT COURT REVENUES	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
101-000-665.000	INTEREST INCOME	8,708	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
101-000-671.000	RENTAL INCOME	34,000	31,000	31,000	31,000	31,000	31,000	31,000	31,000	31,000	31,000	31,000	31,000
101-000-677.100	WORKERS COMP RECOVERIES	47,359											
101-000-686.000	OTHER	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
101-000-687.000	STATE LIQUOR TAX REBATE	7,792	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500
101-000-692.000	MISC. REFUNDS AND REBATES	1,000											
Totals for dept 000 -		10,980,721	10,540,752	10,345,212	10,603,742	10,345,212	10,603,742	10,345,212	10,603,742	10,017,281	10,017,281	9,873,769	9,873,769

**TOTAL ESTIMATED REVENUES** 10,980,721 10,540,752 10,345,212 10,603,742 10,345,212 10,603,742 10,017,281 9,873,769

GL NUMBER	DESCRIPTION	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24
		AMENDED BUDGET	FORECAST BUDGET	FORECAST BUDGET	FORECAST BUDGET	FORECAST BUDGET	FORECAST BUDGET
APPROPRIATIONS							
Dept 101 - LEGISLATIVE							
101-101-701.000	STAFF SALARIES	45,410	46,772	48,175	49,620	51,109	52,642
101-101-708.000	FICA	2,254	2,322	2,392	2,464	2,538	2,614
101-101-728.000	OFFICE SUPPLIES	204	210	216	222	229	236
101-101-861.000	CONTRACTED SERVICES	4,590	4,728	4,870	5,016	5,166	5,321
101-101-880.000	COMMUNITY PROMOTION	20,400	21,012	21,642	22,291	22,960	23,649
101-101-955.000	MISCELLANEOUS EXPENSES	1,530	1,576	1,623	1,672	1,722	1,774
Totals for dept 101 - LEGISLATIVE		74,388	76,620	78,918	81,285	83,724	86,236
Dept 171 - EXECUTIVE							
101-171-701.000	STAFF SALARIES	95,000	97,850	100,786	103,810	106,924	110,132
101-171-708.000	FICA	7,300	7,519	7,745	7,977	8,216	8,462
101-171-709.000	HEALTH INSURANCE	18,000	18,540	19,096	19,669	20,259	20,867
101-171-709.200	LIFE INSURANCE	240	247	254	262	270	278
101-171-711.000	PENSION	9,500	9,785	10,079	10,381	10,692	11,013
101-171-712.000	LONGEVITY PAY	120					
101-171-713.000	ALLOWANCES	5,043	5,194	5,350	5,511	5,676	5,846
101-171-728.000	OFFICE SUPPLIES	1,576	1,623	1,672	1,722	1,774	1,827
101-171-729.002	MEMBERSHIP DUES	10,000	10,300	10,609	10,927	11,255	11,593
101-171-861.000	CONTRACTED SERVICES	5,000	5,150	5,305	5,464	5,628	5,797
101-171-870.000	TRAINING	5,000	5,150	5,305	5,464	5,628	5,797
101-171-955.000	MISCELLANEOUS EXPENSES	500	515	530	546	562	579
Totals for dept 171 - EXECUTIVE		157,279	161,873	166,731	171,733	176,884	182,191
Dept 191 - ELECTIONS							
101-191-728.000	OFFICE SUPPLIES	5,253	5,411	5,573	5,740	5,912	6,089
101-191-757.000	SUPPLIES & EQUIPMENT	228					
101-191-861.000	CONTRACTED SERVICES	44,125	45,449	46,812	48,216	49,662	51,152
101-191-870.000	TRAINING	2,101	2,164	2,229	2,296	2,365	2,436
101-191-902.000	PRINTING AND PUBLISHING	3,152	3,247	3,344	3,444	3,547	3,653
101-191-955.000	MISCELLANEOUS EXPENSES	1,051	1,083	1,115	1,148	1,182	1,217
Totals for dept 191 - ELECTIONS		55,910	57,354	59,073	60,844	62,668	64,547

GL NUMBER	DESCRIPTION	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24
		AMENDED BUDGET	FORECAST BUDGET	FORECAST BUDGET	FORECAST BUDGET	FORECAST BUDGET	FORECAST BUDGET
Dept 209 - ASSESSOR							
101-209-701.000	STAFF SALARIES	3,500	3,605	3,713	3,824	3,939	4,057
101-209-708.000	FICA	288	297	306	315	324	334
101-209-728.000	OFFICE SUPPLIES	525	541	557	574	591	609
101-209-737.100	WAYNE COUNTY REGISTER OF DEEDS	1,000	1,030	1,061	1,093	1,126	1,160
101-209-737.200	WAYNE COUNTY IMAGE VIEW CHARGE	1,000	1,030	1,061	1,093	1,126	1,160
101-209-801.000	PROFESSIONAL SERVICES	80,000	82,400	84,872	87,418	90,041	92,742
101-209-861.000	CONTRACTED SERVICES	5,000	5,150	5,305	5,464	5,628	5,797
101-209-902.000	PRINTING AND PUBLISHING	2,000	2,060	2,122	2,186	2,252	2,320
Totals for dept 209 - ASSESSOR		93,313	96,113	98,997	101,967	105,027	108,179
Dept 215 - CLERK							
101-215-701.000	STAFF SALARIES	60,833	62,658	64,538	66,474	68,468	70,522
101-215-707.000	OVERTIME SALARIES	2,500	2,575	2,652	2,732	2,814	2,898
101-215-708.000	FICA	4,871	5,017	5,168	5,323	5,483	5,647
101-215-709.200	LIFE INSURANCE	102	105	108	111	114	117
101-215-711.000	PENSION	2,419	2,492	2,567	2,644	2,723	2,805
101-215-712.000	LONGEVITY PAY	120					
101-215-713.000	ALLOWANCES	1,900	1,957	2,016	2,076	2,138	2,202
101-215-728.000	OFFICE SUPPLIES	1,576	1,623	1,672	1,722	1,774	1,827
101-215-803.000	CONFERENCES & WORKSHOPS	2,000	2,060	2,122	2,186	2,252	2,320
101-215-902.000	PRINTING AND PUBLISHING	8,160	8,405	8,657	8,917	9,185	9,461
101-215-955.000	MISCELLANEOUS EXPENSES	500	515	530	546	562	579
Totals for dept 215 - CLERK		84,981	87,407	90,030	92,731	95,513	98,378

GL NUMBER	DESCRIPTION	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24
		AMENDED BUDGET	FORECAST BUDGET	FORECAST BUDGET	FORECAST BUDGET	FORECAST BUDGET	FORECAST BUDGET
Dept 223 - CONTROLLER							
101-223-701.000	STAFF SALARIES	215,000	221,450	228,094	234,937	241,985	249,245
101-223-707.000	OVERTIME SALARIES	2,500	2,575	2,652	2,732	2,814	2,898
101-223-708.000	FICA	17,200	17,716	18,247	18,794	19,358	19,939
101-223-709.000	HEALTH INSURANCE	6,500	6,695	6,896	7,103	7,316	7,535
101-223-709.200	LIFE INSURANCE	400	412	424	437	450	464
101-223-711.000	PENSION	9,200	9,476	9,760	10,053	10,355	10,666
101-223-712.000	LONGEVITY PAY	360	391	403	415	427	440
101-223-713.000	ALLOWANCES	400	412	424	437	450	464
101-223-728.000	OFFICE SUPPLIES	5,000	5,150	5,305	5,464	5,628	5,797
101-223-734.000	BANK FEES	27,500	28,325	29,175	30,050	30,952	31,881
101-223-861.000	CONTRACTED SERVICES	4,000	4,120	4,244	4,371	4,502	4,637
101-223-955.000	MISCELLANEOUS EXPENSES	50					
Totals for dept 223 - CONTROLLER		288,110	296,722	305,624	314,793	324,237	333,966

Dept 224 - AUDITOR

101-224-807.000	AUDIT FEES	51,000	52,530	54,106	55,729	57,401	59,123
Totals for dept 224 - AUDITOR		51,000	52,530	54,106	55,729	57,401	59,123

GL NUMBER	DESCRIPTION	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24
		AMENDED BUDGET	FORECAST BUDGET	FORECAST BUDGET	FORECAST BUDGET	FORECAST BUDGET	FORECAST BUDGET
Dept 228 - INFORMATION TECHNOLOGY							
101-228-701.000	STAFF SALARIES	59,160	60,935	62,763	64,646	66,585	68,583
101-228-707.000	OVERTIME SALARIES	6,000	6,180	6,365	6,556	6,753	6,956
101-228-708.000	FICA	5,213	5,369	5,530	5,696	5,867	6,043
101-228-709.000	HEALTH INSURANCE	18,000	18,540	19,096	19,669	20,259	20,867
101-228-709.200	LIFE INSURANCE	120	124	128	132	136	140
101-228-711.000	PENSION	5,213	5,369	5,530	5,696	5,867	6,043
101-228-712.000	LONGEVITY PAY	120	124	128	132	136	140
101-228-713.000	ALLOWANCES	400	412	424	437	450	464
101-228-728.001	POSTAGE	15,000	15,450	15,914	16,391	16,883	17,389
101-228-757.000	SUPPLIES & EQUIPMENT	1,000					
101-228-850.000	COMMUNICATIONS (TELEPHONE, CELL, RADIO)	23,954	24,673	25,413	26,175	26,960	27,769
101-228-852.000	OTHER MISC COMMUNICATIONS (INTERNET)	6,120	6,304	6,493	6,688	6,889	7,096
101-228-861.000	CONTRACTED SERVICES	10,000	10,300	10,609	10,927	11,255	11,593
101-228-933.000	SOFTWARE MAINTENANCE AGREEMENTS	40,000	20,600	21,218	21,855	22,511	23,186
101-228-942.000	COMPUTER EXPENSES	60,000	61,800	63,654	65,564	67,531	69,557
101-228-942.500	TECHNOLOGY SUPPORT - TECH IT OUT	5,000	5,150	5,305	5,464	5,628	5,797
101-228-943.000	EQUIPMENT RENTAL	22,440	23,113	23,806	24,520	25,256	26,014
101-228-948.000	COMPUTER SERVICES	10,200	10,506	10,821	11,146	11,480	11,824
101-228-985.000	HARDWARE (IT OR COMPUTERS)	48,000	49,440	50,923	52,451	54,025	55,646
101-228-986.000	SOFTWARE (IT OR COMPUTERS)	48,000	49,440	50,923	52,451	54,025	55,646
Totals for dept 228 - INFORMATION TECHNOLOGY		383,940	373,829	385,043	396,596	408,496	420,753
Dept 253 - TREASURER							
101-253-701.000	STAFF SALARIES	40,800	42,024	43,285	44,584	45,922	47,300
101-253-707.000	OVERTIME SALARIES	1,530	1,576	1,623	1,672	1,722	1,774
101-253-708.000	FICA	3,060	3,152	3,247	3,344	3,444	3,547
101-253-709.000	HEALTH INSURANCE	8,160	8,405	8,657	8,917	9,185	9,461
101-253-709.200	LIFE INSURANCE	112	115	118	122	126	130
101-253-711.000	PENSION	2,652	2,732	2,814	2,898	2,985	3,075
101-253-712.000	LONGEVITY PAY	140	126	130	134	138	142
101-253-713.000	ALLOWANCES	408	420	433	446	459	473
101-253-728.000	OFFICE SUPPLIES	3,060	3,152	3,247	3,344	3,444	3,547
101-253-728.003	TAX BILL PRINTING	3,264	3,362	3,463	3,567	3,674	3,784
101-253-862.001	LIABILITY INSURANCE	4,264	4,392	4,524	4,660	4,800	4,944
Totals for dept 253 - TREASURER		67,450	69,456	71,541	73,688	75,899	78,177
Dept 265 - BUILDING MAINTENANCE							
101-265-701.000	STAFF SALARIES	23,868	24,584	25,322	26,082	26,864	27,670
101-265-707.000	OVERTIME SALARIES	1,020	1,051	1,083	1,115	1,148	1,182
101-265-708.000	FICA	1,909	1,966	2,025	2,086	2,149	2,213

GL NUMBER	DESCRIPTION	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24
		AMENDED BUDGET	FORECAST BUDGET	FORECAST BUDGET	FORECAST BUDGET	FORECAST BUDGET	FORECAST BUDGET
101-265-709.000	HEALTH INSURANCE	7,393	7,615	7,843	8,078	8,320	8,570
101-265-712.000	LONGEVITY PAY	140					
101-265-713.000	ALLOWANCES	306	315	324	334	344	354
101-265-757.000	SUPPLIES & EQUIPMENT	10,000	5,253	5,411	5,573	5,740	5,912
101-265-861.000	CONTRACTED SERVICES	2,500	2,575	2,652	2,732	2,814	2,898
101-265-861.031	C/S - GREAT LAKES POWER	7,880	8,116	8,359	8,610	8,868	9,134
101-265-920.001	BUILDING ELECTRIC & NATRUAL GAS	105,060	108,212	111,458	114,802	118,246	121,793
101-265-932.000	BUILDING MAINTENANCE	100,000	103,000	106,090	109,273	112,551	115,928
101-265-971.000	CAPITAL OUTLAY	35,000	36,050	37,132	38,246	39,393	40,575
Totals for dept 265 - BUILDING MAINTENANCE		295,076	298,737	307,699	316,931	326,437	336,229
Dept 266 - ATTORNEY							
101-266-804.300	ARBITRATION FEES	3,000	3,090	3,183	3,278	3,376	3,477
101-266-841.400	C/S - CITY ATTORNEY	100,000	77,250	79,568	81,955	84,414	86,946
101-266-841.500	C/S - PROSECUTOR	61,200	63,036	64,927	66,875	68,881	70,947
101-266-841.600	LEGAL SETTLEMENTS	2,500	2,575	2,652	2,732	2,814	2,898
101-266-841.700	C/S - OTHER ATTORNEY	105,000	108,150	111,395	114,737	118,179	121,724
101-266-861.000	CONTRACTED SERVICES	30,000	30,900	31,827	32,782	33,765	34,778
101-266-862.001	LIABILITY INSURANCE	534,389	550,421	566,934	583,942	601,460	619,504
Totals for dept 266 - ATTORNEY		836,089	835,422	860,486	886,301	912,889	940,274
Dept 270 - HUMAN RESOURCES							
101-270-717.000	UNEMPLOYMENT COMPENSATION	10,000	10,300	10,609	10,927	11,255	11,593
101-270-718.000	WORKMENS COMPENSATION	98,170	101,115	104,148	107,272	110,490	113,805
101-270-727.000	TRAVEL & SEMINARS	1,000	1,030	1,061	1,093	1,126	1,160
101-270-728.000	OFFICE SUPPLIES	500	515	530	546	562	579
101-270-814.000	PHYSICALS ALL DEPARTMENTS	10,000	10,300	10,609	10,927	11,255	11,593
101-270-861.000	CONTRACTED SERVICES	1,500	1,545	1,591	1,639	1,688	1,739
101-270-901.000	NEWSPAPER ADVERTISING	2,500	2,575	2,652	2,732	2,814	2,898
Totals for dept 270 - HUMAN RESOURCES		123,670	127,380	131,200	135,136	139,190	143,367



GL NUMBER	DESCRIPTION	2018-19		2019-20		2020-21		2021-22		2022-23		2023-24	
		AMENDED BUDGET	FORECAST BUDGET	FORECAST BUDGET	FORECAST BUDGET	FORECAST BUDGET	FORECAST BUDGET	FORECAST BUDGET	FORECAST BUDGET	FORECAST BUDGET	FORECAST BUDGET	FORECAST BUDGET	
Dept 310 - PUBLIC SAFETY													
101-310-701.000	STAFF SALARIES	1,515,000	1,560,450	1,607,264	1,655,482	1,705,146	1,756,300						
101-310-703.000	PART TIME SALARIES	156,000	160,680	165,500	170,465	175,579	180,846						
101-310-707.000	OVERTIME SALARIES	347,000	357,410	368,132	379,176	390,551	402,268						
101-310-708.000	FICA	59,000	60,770	62,593	64,471	66,405	68,397						
101-310-709.000	HEALTH INSURANCE	364,000	374,920	386,168	397,753	409,686	421,977						
101-310-709.200	LIFE INSURANCE	2,000	2,060	2,122	2,186	2,252	2,320						
101-310-711.000	PENSION	25,500	26,265	27,053	27,865	28,701	29,562						
101-310-711.300	MERS RETIREMENT PAYMENT	6,000	6,180	6,365	6,556	6,753	6,956						
101-310-712.000	LONGEVITY PAY	10,649	10,968	11,297	11,636	11,985	12,345						
101-310-713.000	ALLOWANCES	51,000	52,530	54,106	55,729	57,401	59,123						
101-310-728.000	OFFICE SUPPLIES	6,120	6,304	6,493	6,688	6,889	7,096						
101-310-730.000	AMMUNITION	1,000	1,030	1,061	1,093	1,126	1,160						
101-310-731.000	PRISONER MEALS	3,000	3,090	3,183	3,278	3,376	3,477						
101-310-731.001	PRISONER MAINTENANCE	50,000	51,500	53,045	54,636	56,275	57,963						
101-310-757.000	SUPPLIES & EQUIPMENT	19,436	20,019	20,620	21,239	21,876	22,532						
101-310-801.100	DOWNRIVER MUTUAL AID	11,092	11,425	11,768	12,121	12,485	12,860						
101-310-850.001	CELLULAR TELEPHONES	8,000	8,240	8,487	8,742	9,004	9,274						
101-310-861.000	CONTRACTED SERVICES	14,708	15,149	15,603	16,071	16,553	17,050						
101-310-861.013	MISC REPAIRS & MAINT	2,500	2,575	2,652	2,732	2,814	2,898						
101-310-862.001	LIABILITY INSURANCE	45,900	47,277	48,695	50,156	51,661	53,211						
101-310-870.000	TRAINING	11,557	11,904	12,261	12,629	13,008	13,398						
101-310-920.003	CABLE	1,681	1,731	1,783	1,836	1,891	1,948						
101-310-931.000	OFFICE EQUIPMENT MAINT	2,627	2,706	2,787	2,871	2,957	3,046						
101-310-934.000	VEHICLE REPAIR/MAINT	65,000	43,285	44,584	45,922	47,300	48,719						
101-310-935.000	VEHICLE EX GAS OIL LUB	47,277	48,695	50,156	51,661	53,211	54,807						
101-310-936.000	RADIO MAINTENANCE	500	515	530	546	562	579						
101-310-954.000	UNIFORMS & CLOTHING	5,000	5,150	5,305	5,464	5,628	5,797						
101-310-955.000	MISCELLANEOUS EXPENSES	15,000	15,450	15,914	16,391	16,883	17,389						
101-310-970.001	VEHICLES	50,000	51,500	53,045	54,636	56,275	57,963						
Totals for dept 310 - PUBLIC SAFETY		2,896,547	2,959,778	3,048,572	3,140,031	3,234,233	3,331,261						

GL NUMBER	DESCRIPTION	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24
		AMENDED BUDGET	FORECAST BUDGET	FORECAST BUDGET	FORECAST BUDGET	FORECAST BUDGET	FORECAST BUDGET
Dept 371 - INSPECTIONS							
101-371-701.000	STAFF SALARIES	32,022	32,983	33,972	34,991	36,041	37,122
101-371-707.000	OVERTIME SALARIES	2,500	2,575	2,652	2,732	2,814	2,898
101-371-708.000	FICA	2,450	2,524	2,600	2,678	2,758	2,841
101-371-709.000	HEALTH INSURANCE	26,000	26,780	27,583	28,410	29,262	30,140
101-371-709.200	LIFE INSURANCE	96	99	102	105	108	111
101-371-712.000	LONGEVITY PAY	480	494	509	524	540	556
101-371-713.000	ALLOWANCES	400	412	424	437	450	464
101-371-728.000	OFFICE SUPPLIES	3,500	3,605	3,713	3,824	3,939	4,057
101-371-729.000	BOOKS & PERIODICALS	1,000	1,030	1,061	1,093	1,126	1,160
101-371-861.000	CONTRACTED SERVICES	160,000	164,800	169,744	174,836	180,081	185,483
Totals for dept 371 - INSPECTIONS		228,448	235,302	242,360	249,630	257,119	264,832
Dept 441 - PUBLIC WORKS							
101-441-701.000	STAFF SALARIES	154,000	158,620	163,379	168,280	173,328	178,528
101-441-703.000	PART TIME SALARIES	78,000	80,340	82,750	85,233	87,790	90,424
101-441-707.000	OVERTIME SALARIES	35,000	36,050	37,132	38,246	39,393	40,575
101-441-708.000	FICA	19,300	19,879	20,475	21,089	21,722	22,374
101-441-709.000	HEALTH INSURANCE	52,000	53,560	55,167	56,822	58,527	60,283
101-441-709.200	LIFE INSURANCE	480	494	509	524	540	556
101-441-711.000	PENSION	8,160	8,405	8,657	8,917	9,185	9,461
101-441-712.000	LONGEVITY PAY	620	515	530	546	562	579
101-441-713.000	ALLOWANCES	1,250	1,236	1,273	1,311	1,350	1,391
101-441-728.000	OFFICE SUPPLIES	2,500	2,575	2,652	2,732	2,814	2,898
101-441-757.000	SUPPLIES & EQUIPMENT	15,000	15,450	15,914	16,391	16,883	17,389
101-441-850.001	CELLULAR TELEPHONES	14,000	14,420	14,853	15,299	15,758	16,231
101-441-861.000	CONTRACTED SERVICES	80,000	82,400	84,872	87,418	90,041	92,742
101-441-861.002	PARKS MAINTENANCE	8,000	8,240	8,487	8,742	9,004	9,274
101-441-861.015	BOARD UP EXPENSES	7,500	7,725	7,957	8,196	8,442	8,695
101-441-870.000	TRAINING	1,000	1,030	1,061	1,093	1,126	1,160
101-441-934.000	VEHICLE REPAIR/MAINT	40,000	30,900	31,827	32,782	33,765	34,778
101-441-935.000	VEHICLE EX GAS OIL LUB	30,000	26,512	27,307	28,126	28,970	29,839
101-441-943.000	EQUIPMENT RENTAL	50,000	36,050	37,132	38,246	39,393	40,575
101-441-955.000	MISCELLANEOUS EXPENSES	1,000					
101-441-974.000	CAPITAL OUTLAY - LAND IMPROVEMENTS	10,249					
Totals for dept 441 - PUBLIC WORKS		608,059	584,401	601,934	619,993	638,593	657,752
Dept 448 - STREET LIGHTING							
101-448-920.000	STREET LIGHTING	315,180	324,635	334,374	344,405	354,737	365,379
Totals for dept 448 - STREET LIGHTING		315,180	324,635	334,374	344,405	354,737	365,379

GL NUMBER	DESCRIPTION	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24
		AMENDED BUDGET	FORECAST BUDGET	FORECAST BUDGET	FORECAST BUDGET	FORECAST BUDGET	FORECAST BUDGET
Dept 704 - RECREATION							
101-704-701.000	STAFF SALARIES	10,506	10,821	11,146	11,480	11,824	12,179
101-704-708.000	FICA	918	946	974	1,003	1,033	1,064
101-704-757.000	SUPPLIES & EQUIPMENT	9,000	9,270	9,548	9,834	10,129	10,433
101-704-861.000	CONTRACTED SERVICES	1,000	1,030	1,061	1,093	1,126	1,160
101-704-932.002	PEPPER PARK MAINTENANCE	2,021	2,082	2,144	2,208	2,274	2,342
Totals for dept 704 - RECREATION		23,445	24,149	24,873	25,618	26,386	27,178
Dept 721 - COMMUNITY PLANNING & DEVELOPMENT							
101-721-701.000	STAFF SALARIES	83,640	86,149	88,733	91,395	94,137	96,961
101-721-703.000	PART TIME SALARIES	5,000	5,150	5,305	5,464	5,628	5,797
101-721-707.000	OVERTIME SALARIES	5,000	5,150	5,305	5,464	5,628	5,797
101-721-708.000	FICA	8,405	8,657	8,917	9,185	9,461	9,745
101-721-709.000	HEALTH INSURANCE	14,000	14,420	14,853	15,299	15,758	16,231
101-721-709.200	LIFE INSURANCE	192	198	204	210	216	222
101-721-711.000	PENSION	3,120	3,214	3,310	3,409	3,511	3,616
101-721-712.000	LONGEVITY PAY	680	700	721	743	765	788
101-721-713.000	ALLOWANCES	1,775	1,828	1,883	1,939	1,997	2,057
101-721-728.000	OFFICE SUPPLIES	1,000	1,030	1,061	1,093	1,126	1,160
101-721-801.000	PROFESSIONAL SERVICES	25,000	25,750	26,523	27,319	28,139	28,983
101-721-915.000	MEMBERSHIPS	19,550					
101-721-975.000	DEMOLITION	37,500					
Totals for dept 721 - COMMUNITY PLANNING & DEVELOPMENT		204,862	152,246	156,815	161,520	166,366	171,357

GL NUMBER	DESCRIPTION	2018-19		2019-20		2020-21		2021-22		2022-23		2023-24	
		AMENDED BUDGET	FORECAST BUDGET	FORECAST BUDGET	FORECAST BUDGET	FORECAST BUDGET	FORECAST BUDGET	FORECAST BUDGET	FORECAST BUDGET	FORECAST BUDGET	FORECAST BUDGET		
Dept 756 - SENIOR CITIZENS													
101-756-701.000	STAFF SALARIES	37,822	38,957	40,126	41,330	42,570	43,847						
101-756-708.000	FICA	2,101	2,164	2,229	2,296	2,365	2,436						
101-756-728.000	OFFICE SUPPLIES	250											
101-756-801.300	AREA AGENCY ON AGING	946	974	1,003	1,033	1,064	1,096						
101-756-861.000	CONTRACTED SERVICES	4,202	4,328	4,458	4,592	4,730	4,872						
101-756-861.036	DIRECTOR SALARIES	6,500	6,695	6,896	7,103	7,316	7,535						
101-756-862.001	LIABILITY INSURANCE	15,000	15,450	15,914	16,391	16,883	17,389						
101-756-920.003	CABLE	3,152	3,247	3,344	3,444	3,547	3,653						
101-756-932.000	BUILDING MAINTENANCE	5,000	5,150	5,305	5,464	5,628	5,797						
101-756-934.000	VEHICLE REPAIR/MAINT	1,500	1,545	1,591	1,639	1,688	1,739						
101-756-935.000	VEHICLE EX GAS OIL LUB	6,000	6,180	6,365	6,556	6,753	6,956						
101-756-955.000	MISCELLANEOUS EXPENSES	525	541	557	574	591	609						
Totals for dept 756 - SENIOR CITIZENS		82,998	85,231	87,788	90,422	93,135	95,929						
Dept 757 - MARINA													
101-757-757.000	SUPPLIES & EQUIPMENT	2,500	2,575	2,652	2,732	2,814	2,898						
101-757-861.022	C/S - BOAT RAMP	2,500	2,575	2,652	2,732	2,814	2,898						
101-757-920.003	CABLE	2,448	2,521	2,597	2,675	2,755	2,838						
Totals for dept 757 - MARINA		7,448	7,671	7,901	8,139	8,383	8,634						

